

### Oxfam Hong Kong

樂施會

Report of the Council Members and Consolidated Financial Statements for the year ended 31 March 2018

#### Report of the Council members

The Council members submit herewith their annual report together with the audited consolidated financial statements for the year ended 31 March 2018.

#### **Business review**

#### Objectives of business

Oxfam Hong Kong ("the company") is an independent international development and humanitarian organisation working against poverty and its related injustices. The company and its subsidiary ("the group") recognise that much poverty is caused by injustice and that poverty alleviation requires economic, social and structural change. The group works with people living in poverty and partner organisations on development, humanitarian, policy advocacy and public education programmes.

The group's work builds on its local understanding and identity, and focuses on the mainland China, Hong Kong, Macau, Taiwan and other parts of Asia. The group also supports poverty alleviation and humanitarian activities in other parts of the world, where it can make the most valuable difference. The group works with other members of the Oxfam Confederation on international campaigns and programmes supporting people's right to development.

The group is exempted from tax under Section 88 of the Inland Revenue Ordinance.

Main areas of work

#### Development programmes

The group implements development programmes in impoverished areas to improve people's well-being, especially by strengthening their livelihoods and increasing their resilience to disasters. Through an integrated approach, the group works with local organisations and groups, especially women, to empower them to create positive change in their communities.

#### **Emergencies**

The well-being of poor and vulnerable people is at the core of the group's humanitarian and disaster risk management programmes. It integrates risk reduction strategies into its development work to reduce and mitigate disaster risks that threaten the well-being of people living in poverty.

When external help is required to respond to a disaster, the group works with local organisations to save lives; it delivers appropriate emergency relief items directly to affected communities and assists families and communities towards early recovery from disaster.

#### Campaigns and advocacy

Inter alia, poverty is caused by unjust and unfair policies and practices at the level of governments, institutions, corporations, and society in general. The group therefore conducts public campaigns and development education programmes to raise awareness about poverty and its causes and solutions; and develops and proposes pro poor policies.

Internal and external environment

#### Social responsibility

The group actively advocates for corporate social responsibility in the international and local arena, campaigns against climate change, and calls for transparency and accountability on the part of businesses and governments. It is only right that the group upholds these standards too; as such, with regard to social and environmental responsibility, it has become a signatory to various local, regional and international charters, standards and codes.

#### Ending poverty through partnership

The group believes poverty can only be eradicated through partnership. It understands the needs of the underprivileged and identifies ways in which stakeholders can contribute and offer support. In practice, the group works hand in hand with people living in poverty, donors, frontline workers, local organisations, governments and the community at large to achieve the ultimate goal of a poverty-free future.

By becoming a monthly donor (i.e. Oxfam Partner), supporters receive the group's newsletters, project updates, invitations to its events and have opportunities to visit the group's projects in the mainland China, Hong Kong as well as other areas. The group endeavours to maintain good work relations with local partners by conducting regular meetings. It also focuses on building up the capacity of partners by empowering them to fight for their rights and advocate for better policies. Special emphasis is placed on females in all that the group does in order to raise awareness about gender equality.

#### Equal opportunity

The group recruits, employs, promotes, transfers and develops its staff members regardless of gender, marital status, family status, sexuality, ethnicity or disability. At the group's headquarters, facilities are accessible for people with disabilities, and other mechanisms are in place to promote equal opportunity. To institutionalise its belief in equity and diversity, the group has established policies related to gender, diversity and sexual harassment, and has a union for its staff members.

#### Risks and uncertainties

Operating in the current economic environment is challenging. In addition, local competition in terms of fundraising is fierce; new markets have to be explored in order to maintain business growth.

#### Safeguarding

The group steps up measures to prevent sexual misconduct by reviewing employees' ethical obligations as well as improving the safeguarding policies to better protect employees, volunteers, and those who receive relief from it. Measures include the establishment of an interdepartmental working group; setting up hotline for whistleblower on malpractices, the update of sexual misconduct and malpractice policies for the offices in Hong Kong, the mainland China, Macau and Taiwan; regular communication with employees; as well as staff training, to help employees better understand gender justice issues and enhance their ability to respond to these issues. All employees sign and are committed to upholding a new code of conduct. The code of conduct sets forth the standard of conduct expected of employees and strictly prohibits them from misusing their power at work to seek personal gain; should they violate the code, they will be subject to disciplinary action.

In addition to holding the employees accountable to these standards, the group also requires the people and partners who work closely with it to sign a code of conduct for non-employees. The group is also fostering an organisational culture that upholds these values by encouraging employees to prevent inappropriate behaviour and raising its ethical standards.

#### Future development and strategies

The strategic goals of the group for the coming years are as follows:

- Develop a stronger focus on the mainland China as the group's specific strategy is to tackle global poverty by "bringing Oxfam to China and China to Oxfam".
- Further integrate the One Programme Approach into the group's work at the local, national and international levels, through integrating its development, humanitarian, advocacy and campaigning work, and, where appropriate, development education.
- Fight poverty and related injustices by empowering individuals and communities; focus on sustainable livelihoods and security with flexibility for integrated intervention.
- Establish a unique brand identity and effectively communicate with its stakeholders, partners and the public.
- Improve organisational effectiveness by investing in people, enhancing corporate governance, and developing a sustainable resource allocation strategy.

#### Financial performance

- The group's total revenue increased by 5% from HK\$242.3 million in 2016/17 to HK\$253.6 million in 2017/18.
- Monthly donations from Oxfam Partners amounted to HK\$160.6 million an increase of 2% or HK\$3.8 million from 2016/17.
- Income from the Oxfam Trailwalker amounted to HK\$39.9 million, while that from the Oxfam Rice Event in Hong Kong and Macau amounted to HK\$4.0 million, increased by 6% compared to last year.
- The investment in programmes the group spent for the year amounted to HK\$222.0 million, representing 82% of its total expenditure; this is a 10%, or HK\$25.4 million, decrease from last year
- Management and administration costs, and fundraising and marketing costs amounted to HK\$9.0 million and HK\$36.6 million respectively, representing 3% and 14% of the group's total expenditure.

#### Continuous Public Support

The group is grateful for the generosity of its donors who have continued to support it in this challenging fundraising environment.

The group's total revenue increased by 5% from HK\$242.3 million in 2016/17 to HK\$253.6 million in 2017/18. This was primarily due to more funding from the Government of the Hong Kong Special Administrative Region.

Donations from the public amounted to HK\$236.3 million, which represented 93% of its total revenue. This was 2%, or HK\$3.7 million, more than last year.

Monthly donations from Oxfam Partners amounted to HK\$160.6 million this year, which is a 2%, or HK\$3.8 million, increase from last year. Donations from supporters in Macau have continued to increase; this year, it rose by 28%, or HK\$4.2 million, to HK\$18.7 million.

The group's fundraising events were successful this year. Donations from its largest event – the Oxfam Trailwalker – amounted to HK\$39.9 million, while income from the Oxfam Rice Event in Hong Kong and Macau amounted to HK\$4.0 million, increased by 6% compared to previous year.

This year, the group raised HK\$6.0 million from the public for disaster relief work. It raised HK\$3.0 million for its response to the Bangladesh Rohingya Crisis, HK\$2.2 million for the famine in Africa, and HK\$0.3 million each for the crisis in Syria and the earthquake in Mexico.

In 2017/18, the funding the group received from the Government of the Hong Kong Special Administrative Region increased by HK\$9.8 million to HK\$14.4 million. The Disaster Relief Fund Advisory Committee granted it HK\$12.5 million, including HK\$7.5 million for the drought in Ethiopia, HK\$3.9 million for the flood in India and HK\$1.1 million for the floods in the mainland China. Further, it received HK\$1.4 million from the Social Innovation and Entrepreneurship Development Fund to support its projects in Hong Kong. During the year, Enhancing Self-Reliance through District Partnership Programme also approved HK\$1.7 million in funding – which will span across three years – to help set up a 'new' Oxfam Shop that sells ethically sourced products; HK\$0.4 million has been received thus far.

#### Investment in programmes

A total of HK\$222.0 million was spent on programmes this year, which represented 82% of the group's total expenditure; this is a 10%, or HK\$25.4 million, decrease from last year.

During the year, the group used HK\$25.7 million to respond to emergencies – a 33%, or HK\$12.9 million, decrease from the previous year. It used HK\$7.5 million for the drought in Ethiopia, HK\$3.9 million for the floods in India, HK\$2.3 million for the famine in South Sudan, HK\$1.8 million for the food crisis in Eastern Africa, HK\$1.7 million for Bangladesh Rohingya Crisis, and HK\$1.1 million for the floods in the mainland China. The rest was spent on recurrent emergencies such as cyclical and climate-related disasters in the mainland China, Africa and other places around the world.

The group categorises its programme expenditure by External Change Goals; the goal the group invested in most was Active Citizens, which amounted to HK\$56.7 million of its total expenditure. Through this goal, it aims to promote the civil and political rights of people – in particular, those of women, the youth and the poor – and empower civil society. The group's spending on the goal Financing for Development and Universal Essential Services amounted to HK\$56.0 million, which was an increase of 8%, or HK\$4.0 million, from last year. Through this goal, it aims to improve people's access to quality health care and education. The group also spent HK\$43.1 million on the goal Saving Lives; there was a decrease of 22%, or HK\$12.0 million, due to a higher emergency response in the previous year.

#### Reserves

The group aims to allocate all surplus funds that exceed reserve requirements to its humanitarian relief and long-term development programmes as quickly as possible. In 2017/18, it recorded HK\$16.6 million in deficit as expenditures incurred exceeded income this year. Reserve levels also decreased to HK\$103.6 million, which is still within the optimum range as per the group's Reserves Policy.

This Reserves Policy requires that the group hold general reserves equivalent to a total of three to six months of total unrestricted expenditures to provide leeway for significant and unexpected downturn in revenue, so as to ensure that its programmes can continue as planned.

The group's reserves were mainly comprised of the following elements: HK\$53.4 million in property, plant and equipment, HK\$44.6 million in cash, and HK\$14.2 million in investments. This demonstrates that the group has been able to maintain and ensure its financial health.

#### Accountability measures

Management and administration costs – the costs required to run and maintain the group – represented 3% of its total expenditure this year, and remained at the same level as the previous year. These expenses contributed to the organisation's governance, financial management, information technology systems, audit and legal services.

Fundraising and marketing costs include the cost of all activities aimed at raising donations, conducting market research, registering new donors, and issuing receipts to donors. These expenses represented 14% of the group's total expenditure.

Whenever the group makes an appeal for a humanitarian disaster, it covers the core operational costs using its central funds, thereby ensuring that every dollar donated by the public goes to the urgent work at hand. A separate account is established for each emergency.

In addition to the Oxfam Confederation Financial Standards, the group also complies with the International Non-Governmental Organisations Accountability Charter.

#### Internal controls

The Finance, Risk and Audit Committee, chaired by the Treasurer of the Oxfam Hong Kong Council, meets regularly to review and discuss all financial, risk, auditing and internal control issues related to the agency. It also supervises the internal audit team in assessing the group's internal processes. This enables the group to evaluate and improve the effectiveness of its risk management practices, control framework and governance processes.

#### Green policy

The group seeks to achieve sustainable development for people living in poverty. At the same time, the group needs to be aware of the impact of all of its activities on the environment and on communities.

Throughout the group's work towards a safer, fairer and more sustainable world, it is committed to minimising and continuously reducing the negative impacts of its own operations.

The group considers the impact of every project, operation and activity on the environment and communities. People across the organisation are asked to report on specific data that contributes to the measurement and reporting of corporate key performance indicators. These management routines are set up to be cost effective and sustainable.

Across the organisation, the group applies the principles of reduce, reuse, repair and recycle to minimise its environmental impact.

The group complies with all relevant local legislations and international conventions.

#### **Principal activity**

The principal activity of the company is to act as a development and relief agency with the objective of relieving poverty, distress and suffering regardless of nationality, race, political system, religion, gender or colour.

#### Reserves

Details of movements in the reserves of the company during the year are set out in note 17(a) to the financial statements.

The Council members of the company have adopted a reserve policy based on responsibility for organisational security, and stability of poverty alleviation and relief programmes.

#### Council members

The Council members of the company during the financial year and up to the date of this report were:

(retired on 16 September 2017) (retired on 16 September 2017)

(retired on 16 September 2017)

Au, Siu Wai Monica

Chan, Bernard Charnwut Chan, Choi Ying Virginia

Chan, Kar Lok
Chan, Ying Yang Emily

Chesterton, Josephine Mary

Cheung, Yuk Tong Chin, Sherman C Leung, Oi Sie Elsie

Ma, Ka Ming Teresa (appointed on 16 September 2017)

Ma, Kam Wah

Matsui, Martin Kaoru Ng, Wai Huk Allan

Pun, Ngai

Sharma, Vivek (appointed on 11 March 2018)
Tan, Siew Boi (retired on 16 September 2017)

To, Yung Sing Herman

Wong, Hung

Xia, Zong (appointed on 16 September 2017)

#### **Council members (continued)**

The board of directors of the subsidiary of the company during the financial year and up to the date of this report were:

Au, Siu Wai Monica (appointed on 10 March 2018)

Chan, Bernard Charnwut

Chan, Kar Lok (retired on 10 March 2018)
Law, Japhet Sebastian (retired on 10 March 2018)
Lo, Chi Kin (retired on 10 March 2018)

Ma, Kam Wah (appointed on 10 March 2018)

Sam, lat Fong

Wong, Hung (appointed on 10 March 2018)

In accordance with articles 47 to 49 of the company's articles of association, one-third of the Council members (except the Chairperson) shall retire every year and those who are to retire shall be those who have been longest in office since their last election. All retiring members shall be eligible for re-election.

At no time during the year was the company, or any of its subsidiary a party to any arrangement to enable the Council members of the company to acquire benefits by means of the acquisition of debentures, if any, of the company or any other body corporate.

No transaction, arrangement or contract of significance to which the company, or any of its subsidiary was a party and in which a Council member of the company had a material interest, subsisted at the end of the year or at any time during the year.

#### **Auditors**

KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the Council

Council member

CHEWAT YUK TONG

0 7 JUL 2018



# Independent auditor's report to the Council members of Oxfam Hong Kong

(Incorporated in Hong Kong and limited by guarantee)

#### **Opinion**

We have audited the consolidated financial statements of Oxfam Hong Kong ("the company") and its subsidiary ("the group") set out on pages 12 to 45, which comprise the consolidated statement of financial position as at 31 March 2018, the consolidated statement of comprehensive income, the consolidated statement of changes in reserves and the consolidated cash flow statement for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the group as at 31 March 2018 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

#### **Basis for opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* ("the Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Information other than the consolidated financial statements and auditor's report thereon

The Council members are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



# Independent auditor's report to the Council members of Oxfam Hong Kong (continued)

(Incorporated in Hong Kong and limited by guarantee)

# Responsibilities of the Council members for the consolidated financial statements

The Council members are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the Council members determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Council members are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council members either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.



# Independent auditor's report to the Council members of Oxfam Hong Kong (continued)

(Incorporated in Hong Kong and limited by guarantee)

# Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council members.
- Conclude on the appropriateness of the Council members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Council members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Certified Public Accountants

8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

0 7 JUL 2018

# Consolidated statement of comprehensive income for the year ended 31 March 2018 (Expressed in Hong Kong dollars)

lmaa	Note	2018 '000	<i>2017</i> '000
Income			
Institutional fundraising income Public fundraising income Interest and investment income Trading income Other income	3 4 5	\$ 14,439 236,346 500 1,329 1,029 \$ 253,643	\$ 4,648 232,607 529 1,716 2,759 \$ 242,259
Expenditure			
Programme implementation costs Programme management costs Fundraising and marketing costs Management and administration costs Trading costs Foreign exchange differences, net	6	\$ 192,516 29,500 36,607 9,047 1,396 1,145 \$ 270,211	\$ 224,317 23,141 31,908 9,622 574 2,047 \$ 291,609
			<u></u>
Deficit for the year	7	\$ (16,568)	\$ (49,350)
Other comprehensive income for the year			
Item that may be reclassified subsequently to surplus or deficit:			
Available-for-sale investments: Changes in fair value		696	(768)
Total comprehensive income for the year		\$ (15,872)	\$ (50,118)

The notes on pages 19 to 45 form part of these consolidated financial statements.

# Consolidated statement of financial position at 31 March 2018

(Expressed in Hong Kong dollars)

	Note		<i>2018</i> '000		<i>2017</i> '000
Non-current assets					
Property, plant and equipment Available-for-sale investments Loan to an affiliate Prepayment	10 11 12 14	<b>\$</b>	53,415 14,192 - 7,152	\$	54,858 13,496 98
		\$	74,759	\$	68,452
Current assets					
Inventories Prepayments, deposits and other receivables Loan to an affiliate Cash and cash equivalents	13 14 12 15	\$ 	5,435 3,211 115 44,557 53,318	\$  \$	5,036 2,828 98 53,950
Current liabilities		<u></u>		<u> </u>	
Accounts and other payables Grants payable Deferred revenue	16 16	\$ 	11,940 11,687 803 24,430	\$ 	10,648 197 10,845
Net current assets		\$ 	28,888	\$ 	51,067
NET ASSETS		\$	103,647	\$	119,519

#### Consolidated statement of financial position at 31 March 2018 (continued)

(Expressed in Hong Kong dollars)

	Note	<i>2018</i> '000	<i>2017</i> '000
Represented by:			
RESERVES	17(b)	<b>\$</b> 103,647	\$ 119,519

Approved and authorised for issue by the Council members on 0 7 JUL 2018

) Council member

The notes on pages 19 to 45 form part of these consolidated financial statements.

Consolidated statement of changes in reserves for the year ended 31 March 2018 (Expressed in Hong Kong dollars)

	Africa development fund (Note 17(b)(i))	China development fund (Note 17(b)(ii))	Education fund (Note 17(b)(iii))	Smallholder farmers development fund (Note 17(b)(iv))	Operation reserve	Investment revaluation reserve (Note 17(b)(v))	Total reserves
At 1 April 2016	ь В	\$ 3,184	\$ 921	<del>6</del>	\$ 166,589	\$ (1,057)	\$ 169,637
Changes in reserves for 2017:							
(Deficit)/surplus for the year Other comprehensive income	\$ (10,450)	\$ (46,095)	\$ (1,155)	<b>⇔</b>	\$ 8,350	\$ (768)	\$ (49,350) (768)
Total comprehensive income for the year	\$ (10,450)	\$ (46,095)	\$ (1,155)	·	\$ 8,350	\$ (768)	\$ (50,118)
Transfers	\$ 10,450	\$ 44,813	\$ 376	·	\$ (55,639)	·    	·    <del>ω</del>
At 31 March 2017	မှာ	\$ 1,902	\$ 142	₩	\$ 119,300	\$ (1,825)	\$ 119,519

Consolidated statement of changes in reserves for the year ended 31 March 2018 (continued)

(Expressed in Hong Kong dollars)

	Africa development fund (Note 17(b)(i))	Africa slopment fund (Note 17(b)(i))	develc	China development fund (Note 17(b)(ii))	Edu 17	Education fund (Note 17(b)(iii))	Smallholder farmers development fund (Note 17(b)(iv))	Smallholder farmers fevelopment fund (Note 17(b)(iv))	Operation reserve	Investment revaluation reserve (Note 17(b)(v))	Total reserves '000'
At 1 April 2017	சு	'	s	1,902	မာ	142	8	• 1 1 1 1	\$ 119,300	\$ (1,825)	\$ 119,519
Changes in reserves for 2018:											
Surplus/(deficit) for the year Other comprehensive income	↔	856	<u>\$</u>	(24,628)	₩	(6,445)	es l	679	\$ 12,970	- 969 \$	\$ (16,568) 696
Total comprehensive income for the year	မှာ	856	<u>.</u>	(24,628)	σ	(6,445)	ь	629	\$ 12,970	969 \$	\$ (15,872)
Transfers	<b>⊕</b>	         	<del>ဖ</del> ှ	23,201	<u>چ</u>	6,303	<b>⇔</b>	'	\$ (29,504)	φ.	·
At 31 March 2018	€	856	6 <del>9</del>	475	<del>69</del>	'	€>	629	\$ 102,766	\$ (1,129)	\$ 103,647

The notes on pages 19 to 45 form part of these consolidated financial statements.

# Consolidated cash flow statement for the year ended 31 March 2018 (Expressed in Hong Kong dollars)

	Note	2018 '000	<i>2017</i> '000
Operating activities			
Deficit for the year		\$ (16,568)	\$ (49,350)
Adjustments for:			
Bank interest income	5	(84)	(184)
Other interest income	5 74->	(9)	(13)
Depreciation	7(b)	4,458	4,107
Loss on disposals of property, plant and	7(h)	5	
equipment Dividend income from available-for-sale	7(b)	J	_
investments	5	(407)	(332)
Exchange (gain)/loss	· ·	 (585)	 16
Operating deficit before changes in			
working capital		\$ (13,190)	\$ (45,756)
Decrease in inventories		160	390
(Increase)/decrease in prepayments, deposits		(000)	0.4
and other receivables		(383)	91
Increase in accounts and other payables		1,292	249
Increase/(decrease) in grants payable		11,687 606	(943)
Increase/(decrease) in deferred revenue		 	 (198)
Net cash generated from/(used in)			
operating activities		\$ 172	\$ (46,167)

# Consolidated cash flow statement for the year ended 31 March 2018 (continued) (Expressed in Hong Kong dollars)

	Note	2018 '000		<i>2017</i> '000
Investing activities				
Interest received Dividends received Payment for the purchases of property, plant		\$ 93 407	\$	197 332
and equipment Increase in non-current prepayment		(3,020) (7,152)		(2,993)
Decrease in time deposits with original maturity of more than three months when acquired		 4,850		5,150
Net cash (used in)/generated from investing activities		\$ (4,822)	<u>\$</u>	2,686
Financing activity				
Repayment of loan to an affiliate		\$ 107	\$	102
Net cash generated from financing activity		\$  107 	\$ 	102
Net decrease in cash and cash equivalents		\$ (4,543)	\$	(43,379)
Cash and cash equivalents at 1 April		 49,100		92,479
Cash and cash equivalents at 31 March	15	\$ 44,557	\$	49,100

The notes on pages 19 to 45 form part of these consolidated financial statements.

#### Notes to the consolidated financial statements

(Expressed in Hong Kong dollars)

#### 1 Background of the company

Oxfam Hong Kong is incorporated in Hong Kong as a company limited by guarantee. The registered office of the company is located at 17/F, China United Centre, 28 Marble Road, North Point, Hong Kong.

The company is a non-profit making organisation. The company acts as a development and relief agency with the objective of relieving poverty, distress and suffering regardless of nationality, race, political system, religion, gender or colour.

#### 2 Significant accounting policies

#### (a) Statement of compliance

These consolidated financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. Significant accounting policies adopted by the group are disclosed below.

The HKICPA has issued several amendments to HKFRSs that are first effective for the current accounting period of the group. None of these impact on the accounting policies of the group. The group has not applied any new standard or interpretation that is not yet effective for the current accounting period (see note 22).

#### (b) Basis of preparation of the consolidated financial statements

These consolidated financial statements for the year ended 31 March 2018 comprise the company and its subsidiary (together referred to as "the group").

The measurement basis used in the preparation of the consolidated financial statements is the historical cost basis, except that available-for-sale investments are stated at their fair value as explained in the accounting policy in note 2(d).

The preparation of consolidated financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### (c) Subsidiaries

Subsidiaries are entities controlled by the group. The group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the company has power, only substantive rights (held by the group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

In the company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses.

#### (d) Other investments in debt and equity securities

Investments in debt and equity securities are initially stated at fair value, which is their transaction price unless it is determined that the fair value at initial recognition differs from the transaction price and that fair value is evidenced by a quoted price in an active market for an identical asset or liability or based on a valuation technique that uses only data from observable markets. Cost includes attributable transaction costs, except where indicated otherwise below. These investments are subsequently accounted for as follows, depending on their classification:

Investments in securities held for trading are classified as current assets. Any attributable transaction costs are recognised in surplus or deficit as incurred. At the end of each reporting period the fair value is remeasured, with any resultant gain or loss being recognised in surplus or deficit. The net gain or loss recognised in surplus or deficit does not include any dividends or interest earned on these investments as these are recognised in accordance with the policies set out in notes 2(m)(iv) and 2(m)(v).

Dated debt securities that the group and the company have the positive ability and intention to hold to maturity are classified as held-to-maturity securities. Held-to-maturity securities are stated at amortised cost less impairment losses.

Investments in securities which do not fall into any of the above categories are classified as available-for-sale securities. At the end of each reporting period the fair value is remeasured, with any resultant gain or loss being recognised in other comprehensive income and accumulated separately in equity in the fair value reserve. As an exception to this, investments in equity securities that do not have a quoted price in an active market for an identical instrument and whose fair value cannot otherwise be reliably measured are recognised in the consolidated statement of financial position at cost less impairment losses. Dividend income from equity securities and interest income from debt securities calculated using the effective interest method are recognised in the surplus or deficit in accordance with the policies set out in notes 2(m)(iv) and 2(m)(v), respectively. Foreign exchange gains and losses resulting from changes in the amortised cost of debt securities are also recognised in the surplus or deficit.

When the investments are derecognised or impaired, the cumulative gain or loss recognised in equity is reclassified to surplus or deficit. Investments are recognised or derecognised on the date the group commits to purchase/sell the investments or they expire.

#### (e) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using straight-line method over their estimated useful lives as follows:

_	Leasehold land under finance lease	Over the lease term
-	Buildings	50 years
-	Leasehold improvements	Over the shorter of the lease term and 5 years
-	Furniture and fixtures	5 years
-	Computer equipment	4 years
_	Office equipment and motor vehicles	5 years

Both the useful life of an asset and its residual value, if any, are reviewed annually.

The carrying amounts of property, plant and equipment are reviewed for indications of impairment at the end of each reporting period. An impairment loss is recognised in surplus or deficit if the carrying amount of an asset exceeds its recoverable amount. The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the assets. An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in surplus or deficit on the date of retirement or disposal.

#### (f) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### (i) Classification of assets leased to the group

Assets that are held by group under leases which transfer to the group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease; and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the group, or taken over from the previous lessee.

#### (ii) Assets acquired under finance leases

Where the group acquires the use of assets under finance leases, the amounts representing the fair value of the leased asset, or, if lower, the present value of the minimum lease payments, of such assets are recognised as property, plant and equipment and the corresponding liabilities, net of finance charges, are recorded as obligations under finance leases. Depreciation is provided at rates which write off the cost or valuation of the assets over the term of the relevant lease or, where it is likely the group will obtain ownership of the asset, the life of the asset, as set out in note 2(e). Finance charges implicit in the lease payments are charged to surplus or deficit over the period of the leases so as to produce an approximately constant periodic rate of charge on the remaining balance of the obligations for each accounting period. Contingent rentals are charged to surplus or deficit in the accounting period in which they are incurred.

#### (iii) Operating lease charges

Where the group has the use of assets held under operating leases, payments made under the leases are charged to surplus or deficit in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in surplus or deficit as an integral part of the aggregate net lease payments made. Contingent rentals are charged to surplus or deficit in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term.

#### (g) Inventories

Inventories represents humanitarian supplies and trading goods. Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When humanitarian supplies and trading goods are utilised or sold, the carrying amount of those inventories are recognised and included in programme implementation costs and trading costs. Obsolete inventories are written off. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### (h) Receivables (including loan to an affiliate)

Receivables are initially recognised at fair value and thereafter stated at amortised cost using the effective interest method, less allowance for impairment of doubtful debts, except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts.

Impairment losses for bad and doubtful debts are recognised when there is objective evidence of impairment and are measured as the difference between the carrying amount of the financial asset and the estimated future cash flows, discounted at the asset's original effective interest rate where the effect of discounting is material. Objective evidence of impairment includes observable data that comes to the attention of the group about events that have an impact on the asset's estimated future cash flows such as significant financial difficulty of the debtor.

Impairment losses for debtors included within prepayments, deposits and other receivables whose recovery is considered doubtful but not remote are recorded using an allowance account. When the group is satisfied that recovery is remote, the amount considered irrecoverable is written off against debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in surplus or deficit.

#### (i) Accounts and other payables

Accounts and other payables are initially recognised at fair value and subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

#### (j) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of change in value, having been within three months of maturity at acquisition.

#### (k) Employment benefits

Salaries, gratuities, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

#### (I) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the group or the company have a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (m) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in the surplus or loss as follows:

#### (i) Institutional fundraising income

Institutional fundraising income is designated for specific purposes and recognised in the consolidated statement of financial position initially when there is reasonable assurance that they will be received and that the group will comply with the conditions, if any, attached to them. Grants that compensate the group for expenses incurred are recognised as income in surplus or deficit on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the group for the cost of an asset are recognised in profit or loss on a systematic basis over the useful life of the asset.

#### (ii) Public fundraising income

Public fundraising income is recognised when the group becomes entitled to the donations and it is probable that they will be received, which is generally upon the receipt of cash. Any surplus of receipts over expenditure on the group's activities are classified as accounts payable under current liabilities if refundable to respective donors and reserve funds if repayment is not required by donors.

#### (iii) Sale of goods

Revenue is recognised when goods are delivered which is taken to be the point in time when the customer has accepted the goods and the related risks and rewards of ownership. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

(iv) Dividends

Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.

(v) Interest income

Interest income is recognised as it accrues using the effective interest method.

#### (n) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in surplus or deficit.

#### (o) Related parties

- (a) A person, or a close member of that person's family, is related to the group if that person:
  - (i) has control or joint control over the group;
  - (ii) has significant influence over the group; or
  - (iii) is a member of the key management personnel of the group or the group's parent.
- (b) An entity is related to the group if any of the following conditions applies:
  - (i) The entity and the group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the group or an entity related to the group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).

- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the group or to the group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

#### 3 Institutional fundraising income

	<i>2018</i> '000	<i>2017</i> '000
Government	\$ 14,439	\$ 4,648
4 Public fundraising income		
	<i>2018</i> '000	<i>2017</i> '000
Oxfam Partner Oxfam Trailwalker event * Humanitarian appeals Oxfam Rice event Other public fundraising income #	\$ 160,594 39,859 5,960 4,056 25,877	\$ 156,766 39,799 6,158 3,835 26,049
	\$ 236,346	\$ 232,607

<sup>\*</sup> Includes total income of \$20,211,000 (2017: \$21,776,000) from those donors for Oxfam Trailwalker who have attained a specified donation threshold and are eligible for the lottery draw of Oxfam Trailwalker.

<sup>#</sup> During the year, donation income of \$1,756,500 (2017: Nil) was received from The D.H. Chen Foundation which was included in other public fundraising income.

#### 5 Interest and investment income

		<i>2018</i> '000	<i>2017</i> '000
	Bank interest income Dividend income from available-for-sale investments Other interest income	\$ 84 407 9	\$ 184 332 13
		\$ 500	\$ 529
6	Fundraising and marketing costs		
		<i>2018</i> '000	<i>2017</i> '000
	Lottery event for Oxfam Trailwalker Other fundraising and communication costs	\$ 6 36,601	\$ 16 31,892
		\$ 36,607	\$ 31,908

#### 7 Deficit for the year

Deficit for the year is arrived at after charging:

(a)	Staff costs		2018 '000	<i>2017</i> '000
	Salaries, wages and other benefits* Contributions to defined contribution retirement plan*	\$	62,242 3,140	\$ 56,934 2,894
		\$	65,382	\$ 59,828
(b)	Other items			
	Depreciation* Operating lease charges in respect of land and	\$	4,458	\$ 4,107
	buildings*		3,650	3,550
	Auditors' remuneration		<sup>.</sup> 516	472
	Cost of inventories expensed		2,245	7,188
	Loss on disposals of property, plant and equipment	_	5	 

<sup>\*</sup> The respective amounts were consistently included in programme implementation costs, programme management costs, fundraising and marketing costs, trading costs and management and administration costs according to the basis determined by the management:

							201	18					
			ogramme		gramme		ndraising and				gement and		
		implei	mentation costs '000	man	agement costs '000	n	narketing costs '000	Tradin	g costs '000	admin	istration costs '000		Total '000
(a)	Staff costs												
	Salaries, wages and other benefits Contributions to defined contribution	\$	26,113	\$	13,183	\$	17,594	\$	652	\$	4,700	\$	62,242
	retirement plan		679		1,113		1,061		25		262		3,140
		\$	26,792	\$	14,296	\$	18,655	\$	677	\$	4,962	\$	65,382
(b)	Other items												
	Depreciation Operating lease charges in respect of land and	\$	507	\$	1,546	\$	2,128	\$	131	\$	146	\$	4,458
	buildings	_	436	_	1,876		712		172		454	_	3,650

#### 7 Deficit for the year (continued)

							20	17					
			ogramme		gramme		draising and				gement and		
		ımpler	nentation costs '000	mana	agement costs '000	m	arketing costs '000	Trading	costs	aamini	istration costs '000		Total '000
(a)	Staff costs		000		000		000		000		000		000
	Salaries, wages and other benefits Contributions to defined	\$	23,715	\$	12,822	\$	15,867	\$	76	\$	4,454	\$	56,934
	contribution retirement plan		608		1,034		996		3		253		2,894
		\$	24,323	\$	13,856	\$	16,863	\$	79	\$	4,707	\$	59,828
(b)	Other items							,					
	Depreciation Operating lease charges in respect of land	\$	395	\$	1,278	\$	1,985	\$	4	\$	445	\$	4,107
	and buildings		412	_	1,753	_	694		227		464	_	3,550

#### 8 Taxation

No provision for taxation is required in these consolidated financial statements as the company is exempt from taxation pursuant to section 88 of the Hong Kong Inland Revenue Ordinance, and none of its subsidiary earned any income subject to tax in Hong Kong or any other jurisdiction during the current and prior year.

#### 9 Council members' emoluments

Council members' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, for the year is \$Nil (2017: \$Nil).

#### 10 Property, plant and equipment

Cost:	Land and buildings '000	Leasehold improvement s '000	Furniture and fixtures '000	Computer equipment '000	Office equipment and motor vehicles '000	<i>Total</i> '000
		0 5 400	<b>.</b> 055	ф 44.000	ф <u>2.000</u>	r 00 000
At 1 April 2016 Additions Disposals	\$ 64,614 - -	\$ 5,189 242 (121)	\$ 855 38 (27)	\$ 14,939 2,471 (1,584)	\$ 3,632 242 (134)	\$ 89,229 2,993 (1,866)
At 31 March 2017	\$ 64,614	\$ 5,310	\$ 866	\$ 15,826	\$ 3,740	\$ 90,356
At 1 April 2017 Additions Disposals	\$ 64,614 - -	\$ 5,310 778 (345)	\$ 866 8 (8)	\$ 15,826 2,192 (301)	\$ 3,740 42 (48)	\$ 90,356 3,020 (702)
At 31 March 2018	\$ 64,614	\$ 5,743	\$ 866	<b>\$</b> 17,717	\$ 3,734	\$ 92,674
Accumulated depreciation:						
At 1 April 2016 Charge for the	\$ (15,141)	\$ (5,149)	\$ (846)	\$ (9,489)	\$ (2,632)	\$ (33,257)
year	(1,292)	(66)	(6)	(2,330)	(413)	(4,107)
Written back on disposals		121	27	1,584	134	1,866
At 31 March 2017	\$ (16,433)	\$ (5,094)	\$ (825)	\$ (10,235)	\$ (2,911)	\$ (35,498)
At 1 April 2017 Charge for the	\$ (16,433)	\$ (5,094)	\$ (825)	\$ (10,235)	\$ (2,911)	\$ (35,498)
year Written back on	(1,292)	(212)	(10)	(2,555)	(389)	(4,458)
disposals		345	4	300	48	697
At 31 March 2018	\$ (17,725)	\$ (4,961)	\$ (831) ========	\$ (12,490) ======	\$ (3,252)	\$ (39,259)
Net book value:						
At 31 March 2018	\$ 46,889	<del>\$ 782</del>	\$ 35	\$ 5,227	\$ 482 ————	\$ 53,415
At 31 March 2017	\$ 48,181	\$ 216	\$ 41 	\$ 5,591	\$ 829	\$ 54,858

The group's land held under a finance lease included in property, plant and equipment with a net carrying amount of \$27,056,000 (2017: \$27,789,000) is situated in Hong Kong and is held under a long-term lease for 75 years.

#### 11 Available-for-sale investments

	<i>2018</i> '000	<i>2017</i> '000
Bond index fund investments  – listed in Hong Kong	<b>\$</b> 14,192	\$ 13,496

#### 12 Loan to an affiliate

The balance is unsecured, interest-bearing at 5% per annum and repayable within one year.

#### 13 Inventories

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	2018 '000		<i>2017</i> '000
Humanitarian supplies Trading goods	\$ 5,320 115	\$	5,036
	\$ 5,435	\$	5,036
Prepayments, deposits and other receivables			
	<i>2018</i> '000		<i>2017</i> '000
Prepayments, deposits and other receivables Less: non-current prepayment	\$ 10,363 (7,152)	<b>\$</b>	2,828 -
	\$ 3,211	\$	2,828

All of the prepayments, deposits and other receivables, apart from non-current prepayment, are expected to be recovered or recognised as expense within one year.

#### 15 Cash and cash equivalents

		<i>2018</i> '000	<i>2017</i> '000
	Cash at bank and on hand Time deposits with original maturity of less than three months when acquired	\$ 44,557	\$ 44,250 4,850
	Cash and cash equivalents as stated in the consolidated cash flow statement Time deposits with original maturity of more than three months when acquired	\$ 44,557	\$ 49,100 4,850
	Cash and cash equivalents as stated in the consolidated statement of financial position	\$ 44,557	\$ 53,950
16	Accounts and other payables and grants payable		
		<i>2018</i> '000	<i>2017</i> '000
	Accounts payable Other payable and accrued charges	\$ 1,422 10,518	\$  682 9,966
		\$ 11,940	\$ 10,648
	Grants payable	\$ 11,687	\$ _

All of the accounts and other payables and grants payable are expected to be settled or recognised as income within one year or are repayable on demand.

# 17 Reserves (a) Movement

# Movements in components of reserves

consolidated statement of changes in reserves. Details of the changes in the company's individual components of reserves between the The reconciliation between the opening and closing balances of each component of the group's consolidated reserves is set out in the beginning and the end of the year are set out below:

Company

Total reserves '000	\$ 151,409		\$ (61,159) (768)	\$ (61,927)	·	\$ 89,482
Investment revaluation reserve (Note 17(b)(v))	\$ (1,057)		\$ (768)	\$ (768)	·	\$ (1,825)
Operation reserve '000	\$ 159,286		\$ 5,975	\$ 5,975	\$ (55,639)	\$ 109,622
Smallholder farmers development fund (Note 17(b)(iv))	- ! - ! - !			Ф	·    ω	φ
Education fund (Note 17(b)(iii))	\$ (1,173)		\$ (3,668)	\$ (3,668)	\$ 376	\$ (4,465)
China development fund (Note 17(b)(ii))	\$ (2,987)		\$ (50,320)	\$ (50,320)	\$ 44,813	\$ (8,494)
Africa development fund (Note 17(b)(i))	\$ (2,660)		\$ (13,146)	\$ (13,146)	\$ 10,450	\$ (5,356)
	1 April 2016	Changes in reserves for 2017:	(Deficit)/surplus for the year Other comprehensive income	Total comprehensive income for the year	Transfers	At 31 March 2017

35

# 17 Reserves (continued)

	Africa development fund (Note	China development fund (Note 17(b)(ii))	Education fund (Note	Smallholder farmers development fund (Note	Operation reserve	Investment revaluation reserve (Note	Total reserves
	000,		•	•	000,	:	
At 1 April 2017	\$ (5,356)	\$ (8,494)	\$ (4,465)	99	\$ 109,622	(1,825)	\$ 89,482
Changes in reserves for 2018:							
Surplus/(deficit) for the year Other comprehensive income	\$ 2,905	\$ (14,584)	\$ (4,902)	\$ (370)	\$ 14,194	\$	\$ (2,757) 696
Total comprehensive income for the year	\$ 2,905	\$ (14,584)	\$ (4,902)	\$ (370)	\$ 14,194	969	\$ (2,061)
Transfers	ь В	\$ 23,201	\$ 6,303	·    	\$ (29,504)	ь В	'    •
At 31 March 2018	\$ (2,451)	\$ 123	\$ (3,064)	\$ (370)	\$ 94,312	\$ (1,129)	\$ 87,421

#### 17 Reserves (continued)

#### (b) Nature and purpose of reserves

Reserves are defined as resources that the group has or can make available to spend for charitable purposes once the group has met its commitments and covered its other planned expenditure. The group follows a reserve policy approved and reviewed annually by the Council. The current policy includes a statement that the group will hold general reserves (net of property, plant and equipment) equivalent to a total of three to six months' unrestricted expenditure that includes both grants and operational expenditure, based on the approved budget. The management confirmed that such a policy had been complied with throughout the year.

Donation income is initially recorded in the respective funds according to the designated purpose of the donors.

#### (i) Africa development fund

The Africa development fund represents a commitment towards long-term development work and emergency relief in Africa. Expenses of the Africa development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. In prior year, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.

#### (ii) China development fund

The China development fund represents a commitment towards long-term development work and emergency relief in China. Expenses of the China development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. During the current and the prior year, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.

#### (iii) Education fund

The Education fund represents a commitment towards long-term education work in Africa, China and other countries in Asia. Expenses of the Education fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund. During the current and the prior year, there was a deficit in this fund which was replenished by transferring funds from the operation reserve.

#### 17 Reserves (continued)

#### (iv) Smallholder farmers development fund

The Smallholder farmers development fund represents a commitment towards long-term development work for smallholder farmers. Expenses of the Smallholder farmers development fund include a portion of programme development, management and administration and fundraising costs to reflect the level of activity in connection with the operation of the fund.

Apart from the above specific funds, all the group's unrestricted funds are included in the operation reserve.

#### (v) Investment revaluation reserve

The investment revaluation reserve comprises the cumulative net change in fair value of available-for-sale investments held at the end of reporting period and is dealt with in accordance with the accounting policy in note 2(d).

#### 18 Financial instruments

Exposure to credit, liquidity, interest rate, currency and bond price risks arises in the normal course of the group's operations. The group's exposure to these risks and the financial risk management policies and practices used by the group to manage these risks are described below.

#### (a) Credit risk

The group's credit risk is primarily attributable to loan to an affiliate, cash and cash equivalents and other receivables. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

The group's bank deposits and cash and cash equivalents are placed with major financial institutions.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position after deducting any impairment allowance. The group does not provide any guarantees which would expose the group to credit risk.

#### (b) Liquidity risk

The group's policy is to regularly monitor its current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

#### 18 Financial instruments (continued)

#### (c) Interest rate risk

At the end of the reporting period, the group did not hold any financial assets or liabilities which are exposed to significant interest rate risk.

#### (d) Currency risk

The group's operations are principally conducted in Hong Kong and has limited exposure to currency risks which arise from foreign currency receipts and payments for programmes implemented overseas.

#### (e) Bond price risk

The group is exposed to bond price changes arising from bond index fund investments classified as available-for-sale investments (see note 11).

All of these investments are listed. Listed investments held in the available-for-sale portfolio have been chosen based on their longer term growth potential and are monitored regularly for performance against expectations.

At 31 March 2018, it is estimated that an increase/decrease of 1% in the relevant bond market index (for listed investments), with all other variables held constant, would have increased/decreased the group's reserve by \$142,000 (2017: \$135,000).

The sensitivity analysis indicates the instantaneous change in the group's reserve that would arise assuming that the change in the bond market index had occurred at the end of the reporting period and had been applied to re-measure those financial instruments held by the group which expose the group to bond price risk at the end of the reporting period. It is also assumed that the fair values of the group's bond index fund investments would change in accordance with the historical correlation with the relevant bond market index, assuming that all other variables remain constant. The analysis is performed on the same basis as 2017.

#### 18 Financial instruments (continued)

#### (f) Fair value measurement

Financial assets and liabilities carried at fair value

The group's financial instruments are measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which fair value is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs.
   Unobservable inputs are inputs for which market data are not available
- Level 3 valuations: Fair value measured using significant unobservable inputs

The fair values of the group's financial instruments (other than available-for-sale investments) approximate their carrying amount. The group's available-for-sale investments are categorised as level 1 financial instruments. The fair value of the group's available-for-sale investments was \$14,192,000 (2017: \$13,496,000) as at 31 March 2018 which was based on the quoted market price on the Stock Exchange of Hong Kong (see note 11).

During the years ended 31 March 2017 and 2018, there were no transfers between level 1 and level 2, or transfers into or out of level 3. The group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

#### 19 Commitments

### (a) Commitments outstanding at 31 March 2018 not provided for in the consolidated financial statements were as follows:

	<i>2018</i> '000	<i>2017</i> '000
Contracted for:  - Programme services to be provided by vendors  - Computer software and hardware	\$ 185 1,178	\$ 141 194
	\$ 1,363	\$ 335
Grants commitments	\$ 55,918	\$ 92,918

# (b) At 31 March 2018, the total future minimum lease payments under non-cancellable operating leases are payable as follows:

	<i>2018</i> '000	<i>2017</i> '000
Within one year After one year but within five years	\$ 1,109 140	\$ 1,284 901
	\$ 1,249	\$ 2,185

The leases typically run for an initial period of one to three years, with an option to renew the leases when all terms are renegotiated. None of the leases includes contingent rentals.

#### 20 Material related party transactions

(a) Apart from the balance disclosed in note 12 to the consolidated financial statements, the group entered into the following material related party transactions during the year:

	2018 '000	<i>2017</i> '000
Net grants to Oxfam's affiliates		
Oxfam Great Britain	\$ 35,097	\$ 34,433
Oxfam India	12,723	10,589
Stichting Oxfam International	11,836	10,417
Oxfam Mexico	7,745	6,412
Oxfam Brazil	3,941	659
Oxfam-in-Belgium	3,647	4,411
Oxfam Australia	2,517	-
Oxfam Novib	2,230	3,680
Oxfam South Africa	2,226	2,080
Oxfam Japan	323	410
Oxfam America	41	-
Oxfam Italy	-	4,846
Intermon Oxfam (Spain)	-	2,868
Oxfam France	 <u>-</u>	 417
	\$ 82,326	\$ 81,222

#### (b) Key management personnel remuneration

Key management personnel consists of the Director General, Director of Fundraising, Acting Directors of Fundraising and Communications, Director of Operations, China Programme Director, Deputy China Programme Director and International Programme Director.

Remuneration for key management personnel is as follows:

	<i>2018</i> '000	<i>2017</i> '000
Salaries, allowance and benefits in kind Contributions to defined contribution retirement plan	\$ 5,900 349	\$ 5,344 332
	\$ 6,249	\$ 5,676

#### 21 Statement of financial position of the company

	Note	2018 '000	<i>2017</i> '000
Non-current assets			
Property, plant and equipment Investment in a subsidiary Available-for-sale investments Loan to an affiliate Non-current prepayment	21(a)	\$ 53,391 - 14,192 - 7,152	\$ 54,833 - 13,496 98 -
		\$ 74,735	\$ 68,427
Current assets			
Inventories Prepayments, deposits and other receivables Loan to an affiliate Amount due from a subsidiary Cash and cash equivalents		\$ 5,435 3,151 115 25 28,176	\$ 5,036 2,787 98 - 27,235
		\$ 36,902	\$ 35,156
Current liabilities			
Accounts and other payables Grants payable Deferred revenue Amount due to a subsidiary		\$ 11,823 11,687 706	\$ 10,638 101 3,362
		\$ 24,216 	\$ 14,101 
Net current assets		\$ 12,686 	\$ 21,055 
NET ASSETS		\$ 87,421	\$ 89,482
Represented by:			
RESERVES	17(a)	\$ 87,421	\$ 89,482

Approved and authorised for issue by the Council members on: 0 7 JUL 2018

Council member

CHEMPY YUK TONG

) Council member

NG NOM HUK ALLAN

#### 21 Statement of financial position of the company (continued)

#### (a) Investment in a subsidiary

Details of the company's subsidiary at 31 March 2018 are as follows:

	Place of		Proportion of ownership interest held	
Name of company	incorporation and operation	Particulars of share capital	by the company	Principal activity
Oxfam Hong Kong - Macau Office	Macau	Nil (limited by guarantee)	100%	Relief of poverty, distress and suffering

# Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2018

Up to the date of issue of these consolidated financial statements, the HKICPA has issued a number of amendments, new standards and interpretations which are not yet effective for the year ended 31 March 2018 and which have not been adopted in these consolidated financial statements. These include the following which may be relevant to the group.

Effective for accounting periods beginning on or after

HKFRS 9, Financial instruments	1 January 2018
HKFRS 15, Revenue from contracts with customers	1 January 2018
HK(IFRIC) 22, Foreign currency transactions and advance consideration	1 January 2018
HKFRS 16, Leases	1 January 2019

The group is in the process of making an assessment of what the impact of these amendments, new standards and interpretations is expected to be in the period of initial application. So far the group has identified some aspects of the new standards which may have a significant impact on the consolidated financial statements. Further details of the expected impacts are discussed below. While the assessment has been substantially completed for HKFRS 9 and HKFRS 15, the actual impacts upon the initial adoption of the standards may differ as the assessment completed to date is based on the information currently available to the group, and further impacts may be identified before the standards are initially applied in the group's consolidated financial statements for the year ending 31 December 2018. The group may also change its accounting policy elections, including the transition options, until the standards are initially applied in that financial report.

# Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2018 (continued)

#### HKFRS 9, Financial instruments

HKFRS 9 will replace the current standard on accounting for financial instruments, HKAS 39, *Financial instruments: Recognition and measurement*. HKFRS 9 introduces new requirements for classification and measurement of financial assets, including the measurement of impairment for financial assets and hedge accounting. On the other hand, HKFRS 9 incorporates without substantive changes the requirements of HKAS 39 for recognition and derecognition of financial instruments and the classification and measurement of financial liabilities.

HKFRS 9 is effective for annual periods beginning on or after 1 January 2018 on a retrospective basis.

Expected impacts of the new requirements on the group's consolidated financial statements are as follows:

HKFRS 9 contains three principal classification categories for financial assets: measured at (1) amortised cost, (2) fair value through profit or loss ("FVTPL") and (3) fair value through other comprehensive income ("FVTOCI"):

- The classification for debt instruments is determined based on the entity's business model for managing the financial assets and the contractual cash flow characteristics of the asset. If a debt instrument is classified as FVTOCI then interest revenue, impairment and gains/losses on disposal will be recognised in surplus or deficit.
- For equity securities, the classification is FVTPL regardless of the entity's business model. The only exception is if the equity security is not held for trading and the entity irrevocably elects to designate that security as FVTOCI. If an equity security is designated as FVTOCI then only dividend income on that security will be recognised in surplus or deficit. Gains, losses and impairments on that security will be recognised in other comprehensive income without recycling.

With respect to the group's financial assets currently classified as "available-for-sale", these are investments in debt securities which the group will designate as FVTPL on transition to HKFRS 9. This will give rise to a change in accounting policy as currently the group recognises the fair value changes of available-for-sale investments in other comprehensive income until disposal or impairment, when gains or losses are recycled to surplus or deficit in accordance with the group's policies set out in note 2(d). This change in policy will have no impact on the group's net assets and total comprehensive income, but will increase volatility in surplus or deficit. Upon the initial adoption of HKFRS 9, fair value losses of \$1,129,000 related to the available-for-sale investments will be transferred from the Investment revaluation reserve to Operation reserve at 1 April 2018.

# 22 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2018 (continued)

#### HKFRS 15, Revenue from contracts with customers

HKFRS 15 establishes a comprehensive framework for recognising revenue from contracts with customers. HKFRS 15 will replace the existing revenue standards, HKAS 18, *Revenue*, which covers revenue arising from sale of goods and rendering of services, and HKAS 11, *Construction contracts*, which specifies the accounting for revenue from construction contracts.

Under HKFRS 15, revenue from sale of trading goods is recognised when the customer obtains control of the promised good or service in the contract. At contract inception, an entity evaluates whether it transfers the control to the customer over time and therefore revenue should be recognised over time - if not, then it transfers control at a point in time and revenue will be recognised at that single point in time.

Based on the assessment completed to date, revenue from sale of trading goods will continue to be recognised at a point in time when the customer obtains control of the trading goods.

#### HKFRS 16, Leases

The group enters into some leases as the lessee.

Once HKFRS 16 is adopted, the group will no longer distinguish between finance leases and operating leases when it is the lessee under the lease. Instead, subject to practical expedients, lessees will account for all leases in a similar way to current finance lease accounting, i.e. at the commencement date of the lease the lessee will recognise and measure a lease liability at the present value of the minimum future lease payments and will recognise a corresponding "right-of-use" asset. After initial recognition of this asset and liability, the lessee will recognise interest expense accrued on the outstanding balance of the lease liability, and the depreciation of the right-of-use asset, instead of the current policy of recognising rental expenses incurred under operating leases on a systematic basis over the lease term. As a practical expedient, the lessee can elect not to apply this accounting model to short-term leases (i.e. where the lease term is 12 months or less) and to leases of low-value assets, in which case the rental expenses would continue to be recognised on a systematic basis over the lease term.

The application of the new accounting model is expected to lead to an increase in both assets and liabilities and to impact on the timing of the expense recognition in the consolidated statement of comprehensive income over the period of the lease. As disclosed in note 19(b), at 31 March 2018 the group's future minimum lease payments under non-cancellable operating leases amounted to \$1,249,000 for properties, some of which is payable between 1 and 5 years after the reporting date. Some of these amounts may therefore need to be recognised as lease liabilities, with corresponding right-of-use assets, once HKFRS 16 is adopted. The group will need to perform a more detailed analysis to determine the amounts of new assets and liabilities arising from operating lease commitments on adoption of HKFRS 16, after taking into account the applicability of the practical expedient and adjusting for any leases entered into or terminated between now and the adoption of HKFRS 16 and the effects of discounting.